



## HEP MEETING

# SMART METERING EXPERIENCE

EDF International Networks SAS  
December 2016



# MEETING HEP EDF IN

## TENTATIVE AGENDA

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EDF International Networks | 03/2016 | 2

**1 HEP issues and ambition on smart-metering**

**2 Why EDF International Networks ?**

**3 Our expertise on Smart technologies**

**4 Focus on Linky experience in France**

**5 Highlight on some EDF IN references**

**6 Exchanges on potential collaboration**

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EDF S.A.

Turnover  
75 billion €  
(2015)

100%

EDF International  
S.A.S.

Turnover  
18,1 billion  
€ (2014)

100%

EDF International  
Networks SAS

**EDF Group know-how & expertise as a leading distribution grid operator,** available to international customers such as utilities, investors and newcomers in the distribution grid businesses

- Wholly-owned subsidiary of EDF Group
- EDF Group, a global leader in technical know-how and operations in the field of distribution and transmission grids
- EDF IN has access to experts of distribution and transmission grids,
  - Enedis, the French DSO and its 38,000 employees. As we sell abroad on a commercial basis the know-how and expertise of Enedis, a regulated company.
  - but also we have access if to the expertise of other subsidiaries and entities of EDF Group, including EDF CIST (EDF transmission Engineering Centre), EDF Lab, EDF SEI, ... enabling us to provide unique solutions that are customized for the requirements of each project

- Experience in providing consulting services to foreign utilities owners and /or operators of power distribution grids, under various forms :
  - technical audits, training, technical assistance on a multi-year basis
  - in various fields such as asset management, O&M activities and network planning, management and/or performance contracts... allowing us to adapt to various situations, and collect useful data for benchmark
- International experience in different geographical zones, including Russia/CIS Countries, China/Asean, Africa, South America, Middle East North Africa, and Western Europe

# OUR EXPERTISE IN POWERGRIDS BASED ON EDF GROUP EXPERTISE AS DSO

EDF International Networks **provides its customers with the « proven-on-the-ground » EDF Group & Enedis expertise and knowledge as an operator and owner of distribution networks companies**

- Our expertise covers all the competencies, know-how and experience of a grid company and network operator in all fields, from basic fundamentals up to the last advanced smart grids and smart meters solutions
- unmatched technical know-how in grid operations and assets
- Besides their strong experience in operations of distribution networks in France, some of our managers and experts are former EDF Group expatriates in companies, such as : London Energy (UK), SSE (Slovakia), Demasz (Hungary), Light (Brazil), Edenor (Brazil), TRK (Russia),...

According to our own domestic and international experience in operating distribution grids companies, in order to be properly managed, each Key Performance Field of a distribution grid company requires the proper combination of several specific competencies, as shown below :

Main Key Performance Drivers of a power distribution grid company

1. Regulation and Tariff
2. CAPEX optimization
3. OPEX optimization
4. Non technical Losses reduction
5. Technical Losses reduction
6. SAIDI / Customer Minutes Lost
7. Renewables integration
8. Smartgrids & smart meters
9. HR & Safety

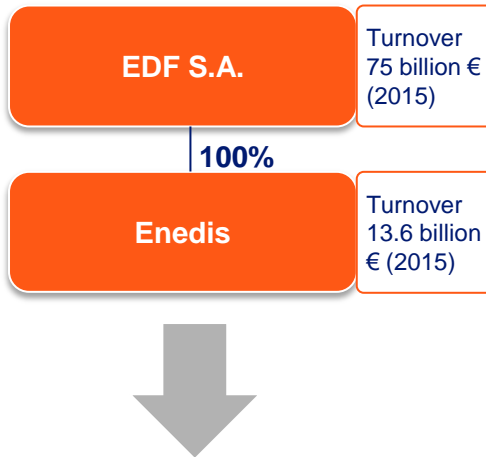
Key competencies and know-how of a distribution network operator held by EDF International Networks

ASSET MANAGEMENT / NETWORK DESIGN & PLANNING	ENGINEERING AND CONSTRUCTION	DISPATCHING SCADA DESIGN – DMS - OMS
O&M	CUSTOMER MANAGEMENT	METERING
PURCHASING & PROCUREMENT / LOGISTICS	MANAGEMENT / PERFORMANCE	REGULATION & TARIFFS
TRAINING	AUDITS	LIFE-LINE WORKS

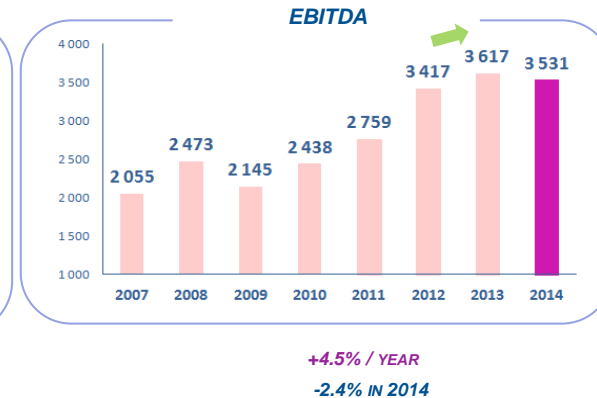
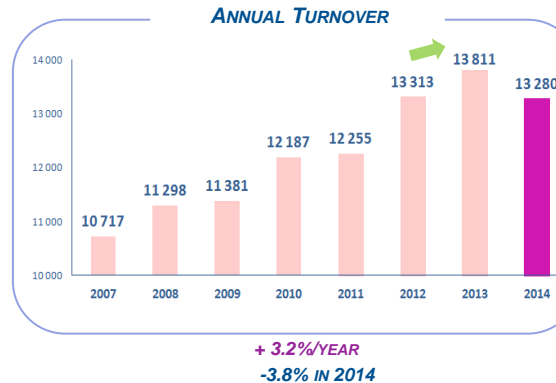


# WHY EDF INTERNATIONAL NETWORKS ?

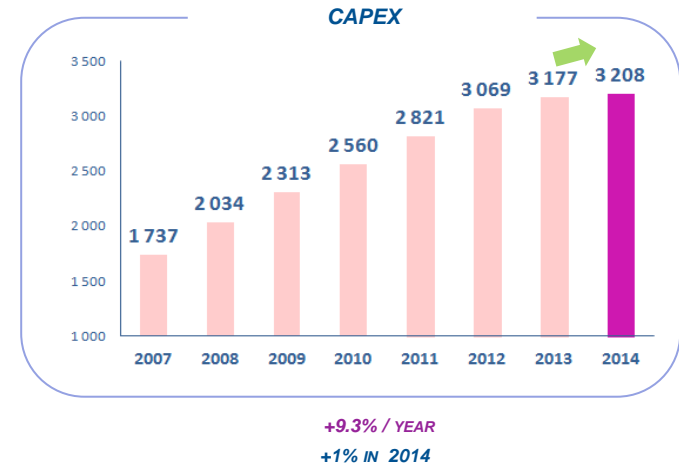
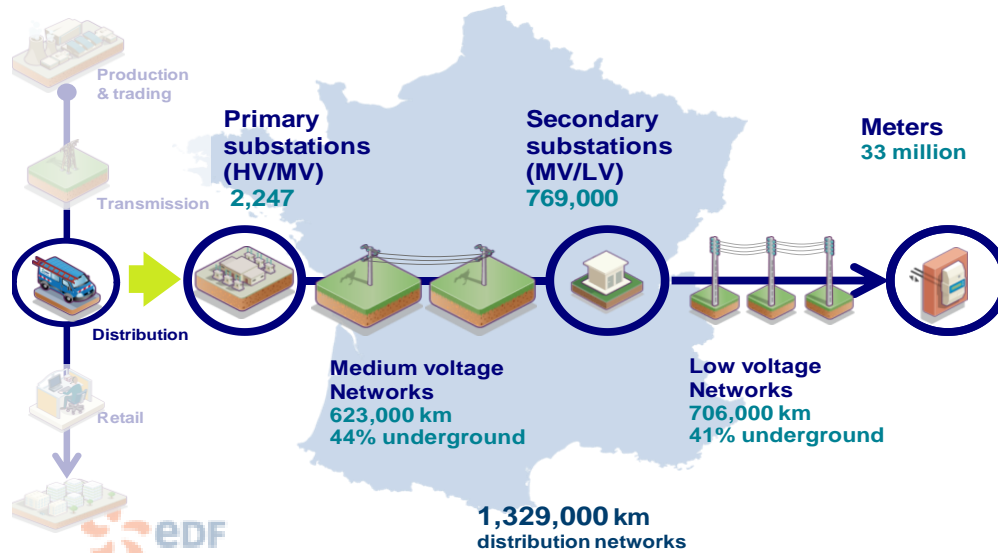
## ENEDIS, THE FRENCH DSO



Enedis Main Financial Indicators show an EBITDA increase trend of +4.5% / year while turnover average increase stands at + 3.2% / year. With no debt, CAPEX growth stands at an +9.3% / year average.

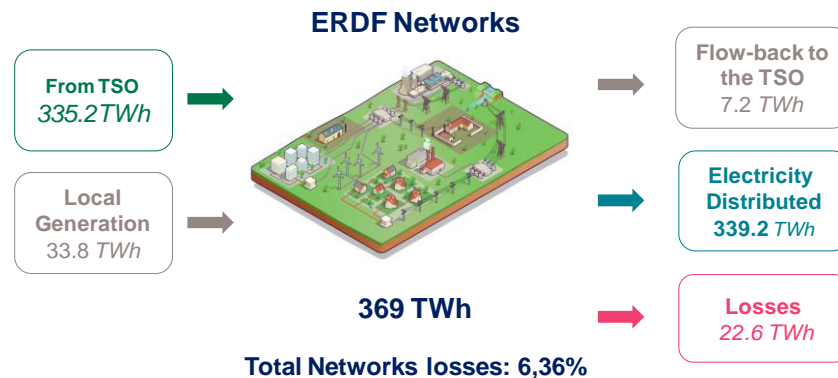


ERDF OPERATES THE FIRST ELECTRICITY DISTRIBUTION NETWORKS IN EUROPE



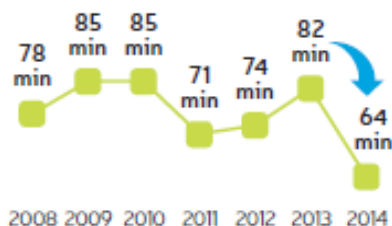
Enedis has also achieved high technical performance indicators through constant optimization throughout the years, in all fields of operations in distribution grids : power losses, SAIDI, HR Safety,...

THE 2014 ENERGY BALANCE ERDF REACHES A RECORD LOW LEVEL IN NETWORKS TECHNICAL AND NON-TECHNICAL LOSSES

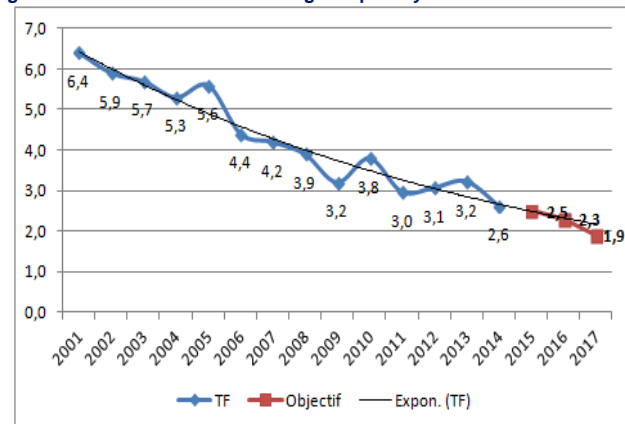


### Outage time

(excluding one-off events and transmission grid incidents)



Enedis has achieved a Safety rate of 2.6 accidents per 1 million hours worked in 2014, through long term constant efforts and managerial priority





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## A DYNAMIC TO DEVELOP SMART TECHNOLOGIES IS ON-GOING FOR SEVERAL YEARS IN EUROPE

The Joint Research Center has identified **459 smart grid projects** from all 28 European Union Countries in its 2014 report

The total investment amounts to € 3,15 billion during the 2002-2014 period, of which € 507 million in France

### Key facts

- A total of 1 670 organizations involved in the different projects
- The two most active organization types are the **universities (950 M€)** and the **DSO (710 M€)** and they represent more than one half of total investments in the period 2002-2014
- **France has the largest investment (507,85 M€) in the period 2002-2014** followed by United Kingdom (497M€), Germany (363M€), Spain (360M€) and Italy (268,09 M€)

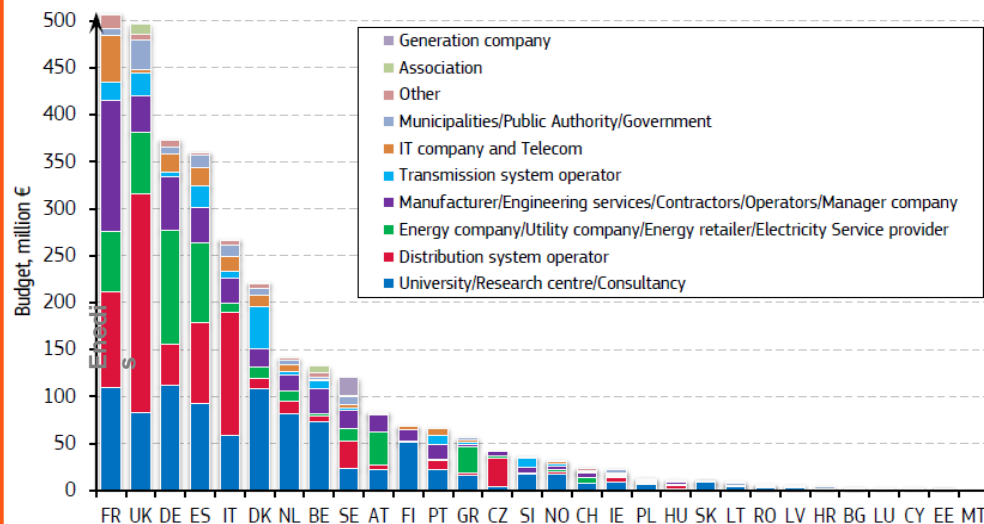
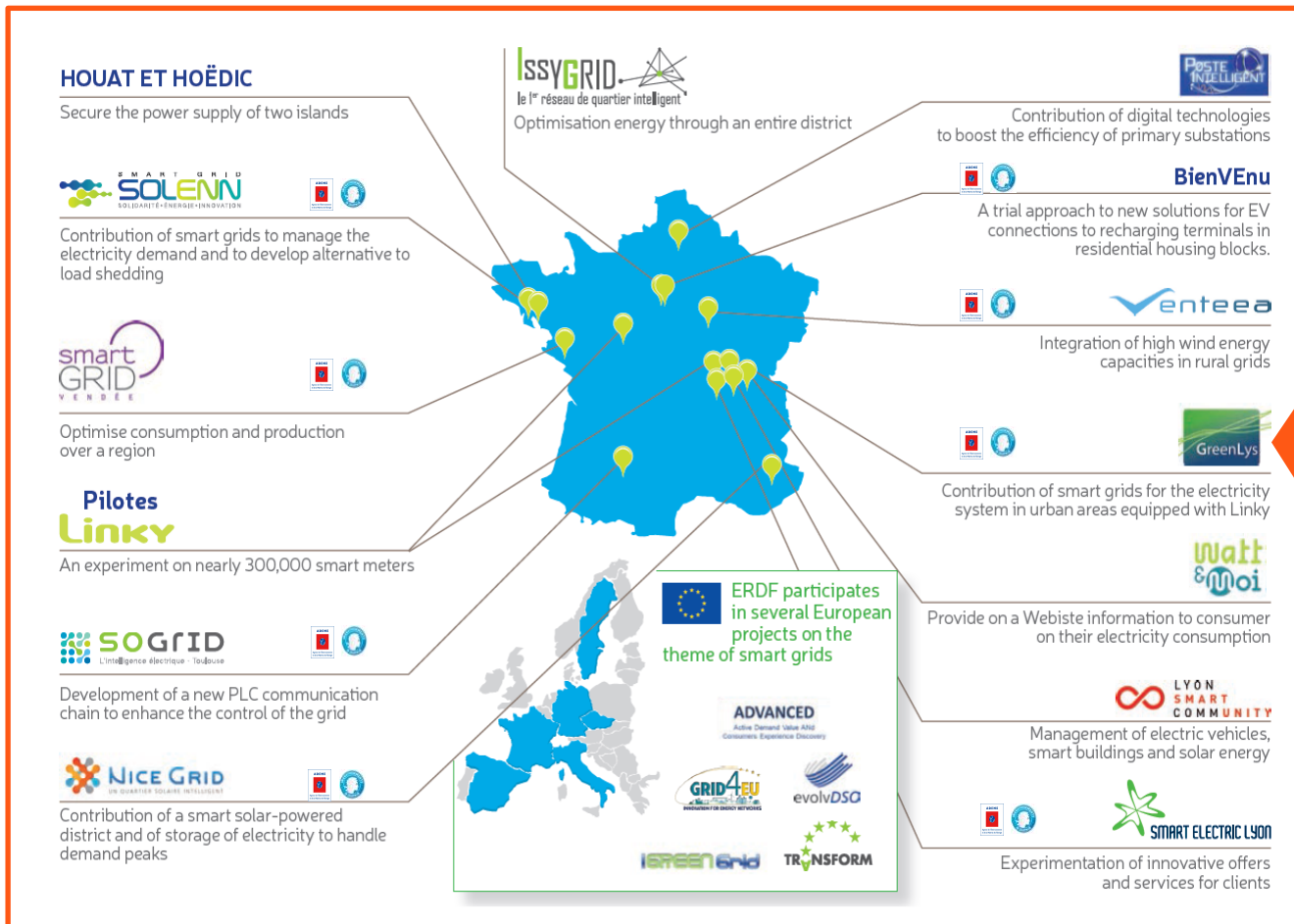


Figure 4.16 Distribution of total budget per organisation type and country<sup>28</sup>

\* Source : « Smart Grids Projects Outlook 2014 »

• <http://ses.jrc.ec.europa.eu/smart-grids-observatory>

# ENEDIS IS INNOVATING WITH A PROGRAM OF 18 SMART GRIDS PROJECTS IN EUROPE



## Two main objectives

- Develop robust and industrial technologies in time to face future challenges
- Identify viable business models for all actors of the electric system (covering investments and sharing benefits)



9 demonstrators are supported by ADEME / CGI

3.

# LINKY, A KEY COMPONENT OF SMART GRIDS: MASS ROLL-OUT WILL EXTEND UNTIL 2021

**Act remotely**  
via the meter

**Contribute to the balancing**  
Between production / consumption

Linky meter

concentrator

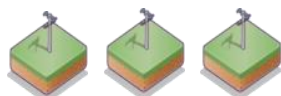
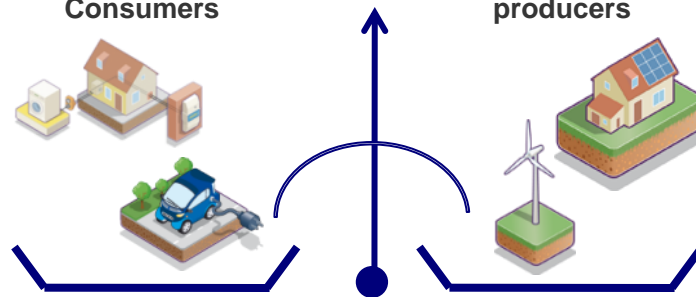
IT



A communication platform to realise remote operations

Consumers

producers



Diagnosis

Self-healing

intervention



- Secure access to information to monitor and understand consumption
- Integration of new usage (EV, RES)
- Capacity to manage domestic appliances (up to 8 signals)
- Contribute to peak load management



**Faster interventions**  
On the network

**Contribute to the energy transition**  
Information and management

3.

## LINKY, A KEY COMPONENT OF SMART GRIDS NATIONAL SMART METER MILESTONES

2007

In July 2007, the electricity market is opened for household customers. CRE also defines guidelines and performance objectives for the future smart meter system, in order to smooth the retail market and minimize DSO costs



2011

CRE states that the Linky pilot results are compliant with the 2007 guidelines, enabling future massive roll out



2012

In January 2012, a legislative decree following the 2011 CRE deliberations rules the smart meter functions, balancing regulatory, legislative and costs issues



2014

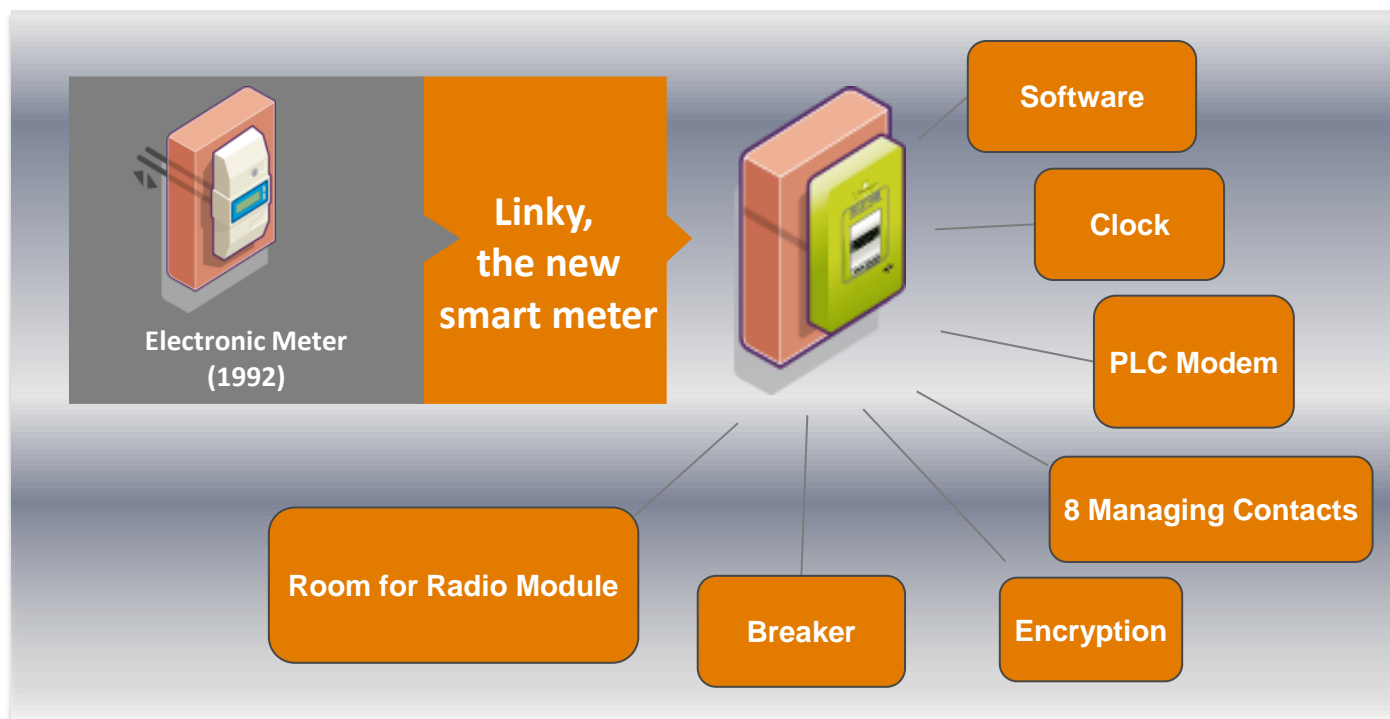
The deliberation of July 2014 sets the start date of the Linky meter deployment for December 1st, 2015 and the regulatory mechanism to recover the investment. Target rate of 90% by December 31, 2021



3.

# LINKY, A KEY COMPONENT OF SMART GRIDS

## KEY FIGURES



AN INDUSTRIAL ROLLOUT

TECHNICAL ASPECTS



2015 → 2021



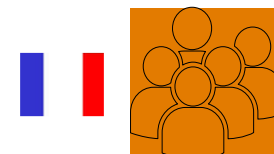
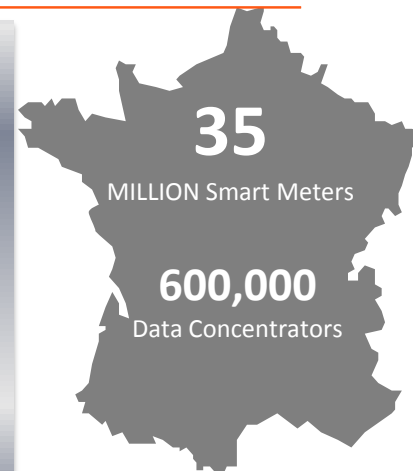
PLC

FROM THE SMART METERS TO THE DATA CONCENTRATOR



GPRS

FROM THE DATA CONCENTRATOR TO THE CENTRAL I.T. SYSTEM



10,000 jobs created in France

(direct or indirect)  
(5,000 jobs for mass rollout)



€ 5 Bn

Billion of current Euros of investment by 2021 | 14

## IN ADDITION TO LINKY, ADVANCED SMART GRIDS TECHNOLOGIES ARE NECESSARY

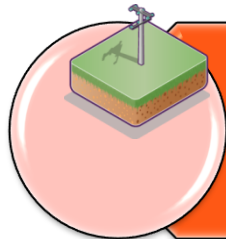
### Smart Grids : a combination of power network technologies with ICT technologies

- **Sensors and Smart meters** to get detailed information on the state of the network as well as consumption / generation profiles
- **Devices to exchange information** with generation sites
- **Forecasting tools** to predict consumption and generation **at local level**, combined with **simulation tools** to anticipate potential constraints on the network
- **Digital technologies** implemented in the primary and secondary substations (control/command, monitoring, dynamic OLTC, ...)
- **Advanced software for network operation and dispatching** (LV and MV default **localization**, MV network **self-healing**, **Volt / Var regulation** ...)
- Solutions contributing to an **active management of consumption and generation** (peak period management, electricity storage, etc.)





**Smart services based on Linky technology: from conception to deployment and related services**



**Engineering services for Smart technologies implementation and enhanced supervision (SCADA, flexibility, automation/self-healing)**



**Tools for the optimal implementation of new producers / consumers (Renewables, charging stations..) on distribution Networks**



**Data Science, managing data and related new services**



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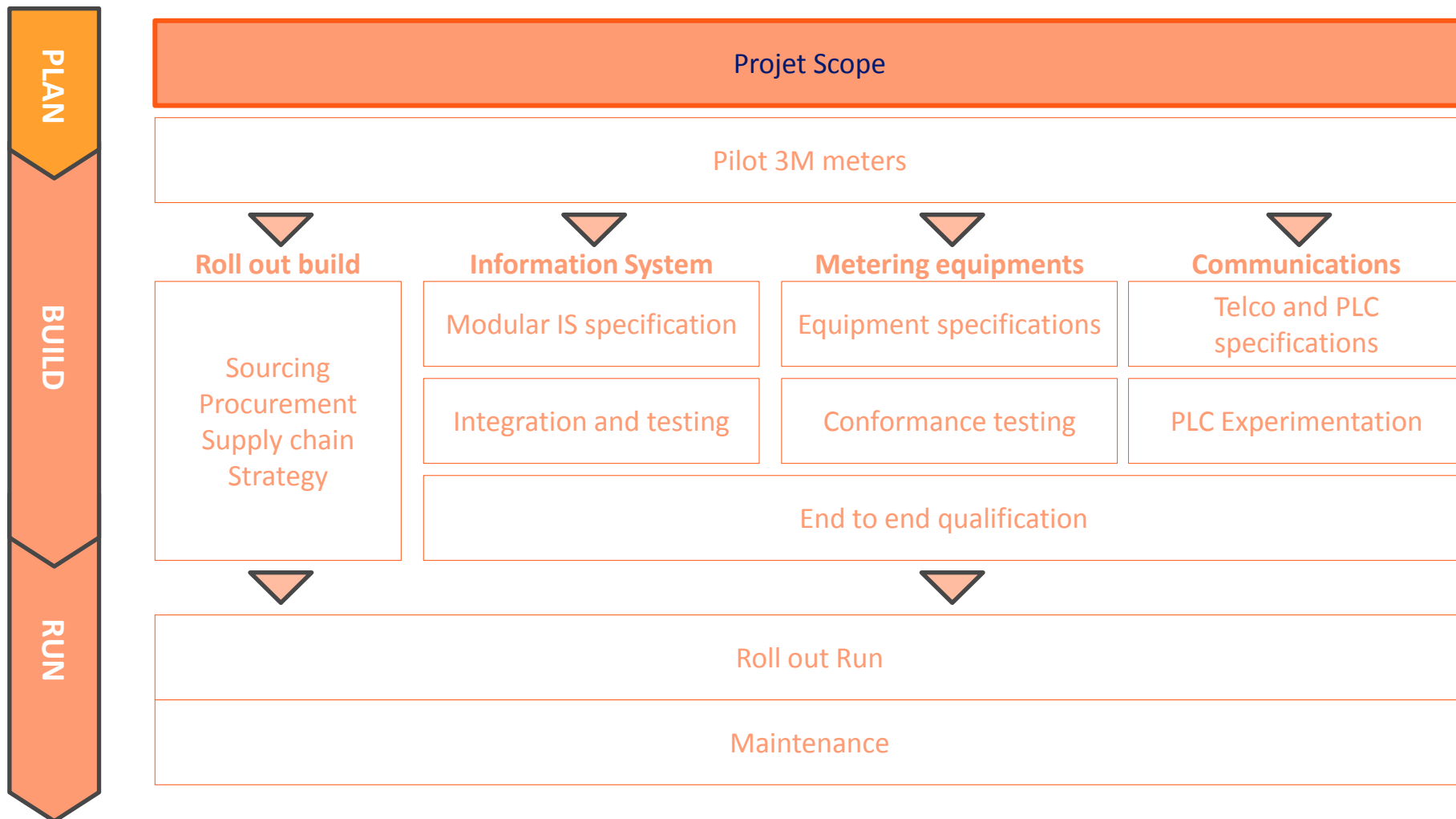
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4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### PLAN PHASE MAP



4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### PLAN PHASE MAP - MAJOR GUIDELINES

#### GUIDELINES

- Expenses within the Business Plan
- High volume to be delivered
- Short period (6 years)
- Set of services

- Multiple vendors
- System ability to evolve
- PLC technology
- Focus on cyber security



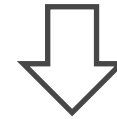
#### IS requirements

- Modularity
- Scalability
- Security
- End to end / distributed intelligence



#### Metering equipment requirements

- Downloadable
- Interoperability (PLC)
- 20 years lifetime
- Qualification
- Security



#### Business Process

- Mass roll out within 6 years
- Deployment outsourcing
- Multiple suppliers (supply chain)
- Security

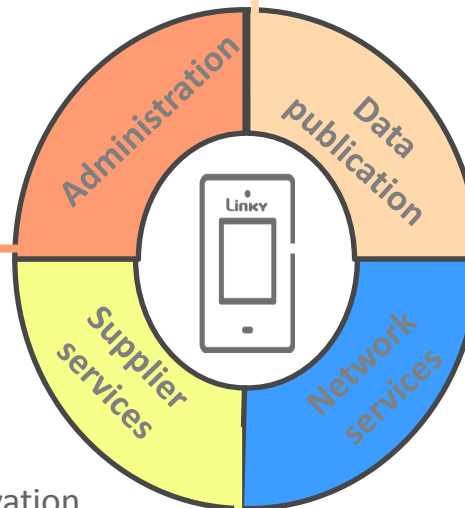
## 4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

## LINKY PHASE CATALOGUE

- Remote and local FW download
- Remote settings adjustment (meter and concentrator)
- PLC administration
- Security certificates management
- Meter and DCU Ping service

- Daily energy snapshots
- Load curve record activation / deactivation
- Power quality data (peak voltage)
- Meter logbooks
- Fraud events



- Remote programming of contract informations (rates plans, ...)
- « Pointe mobile » creation and activation
- Power limitation
- On demand energy data request service

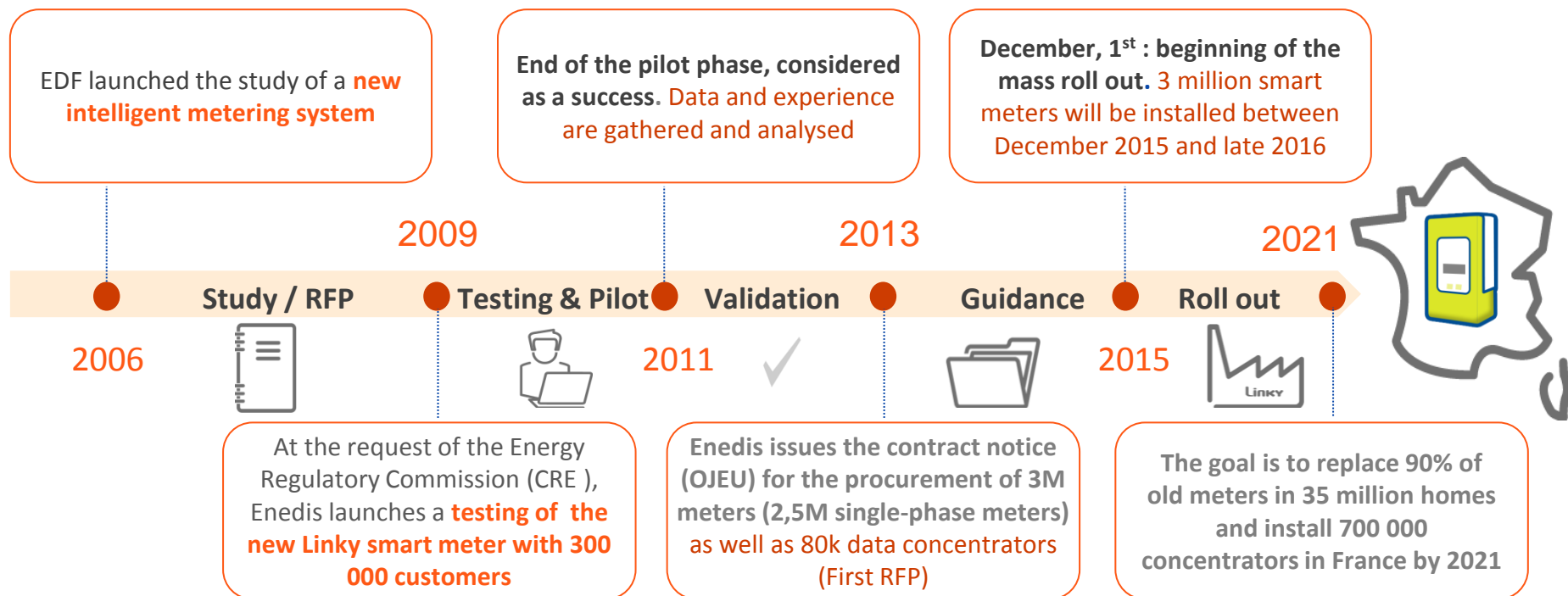
- LV outage notification sent by the concentrator (from PLC perspective)
- GIS cartography adjustment
- Power drop event (data concentrator)
- Binary (TOR) inputs events (data concentrator)
- Voltage failure event (Three-phase meter)
- Meter and DCU Ping service

## 4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### THE MILESTONES OF A PROJECT STARTED 10 YEARS AGO

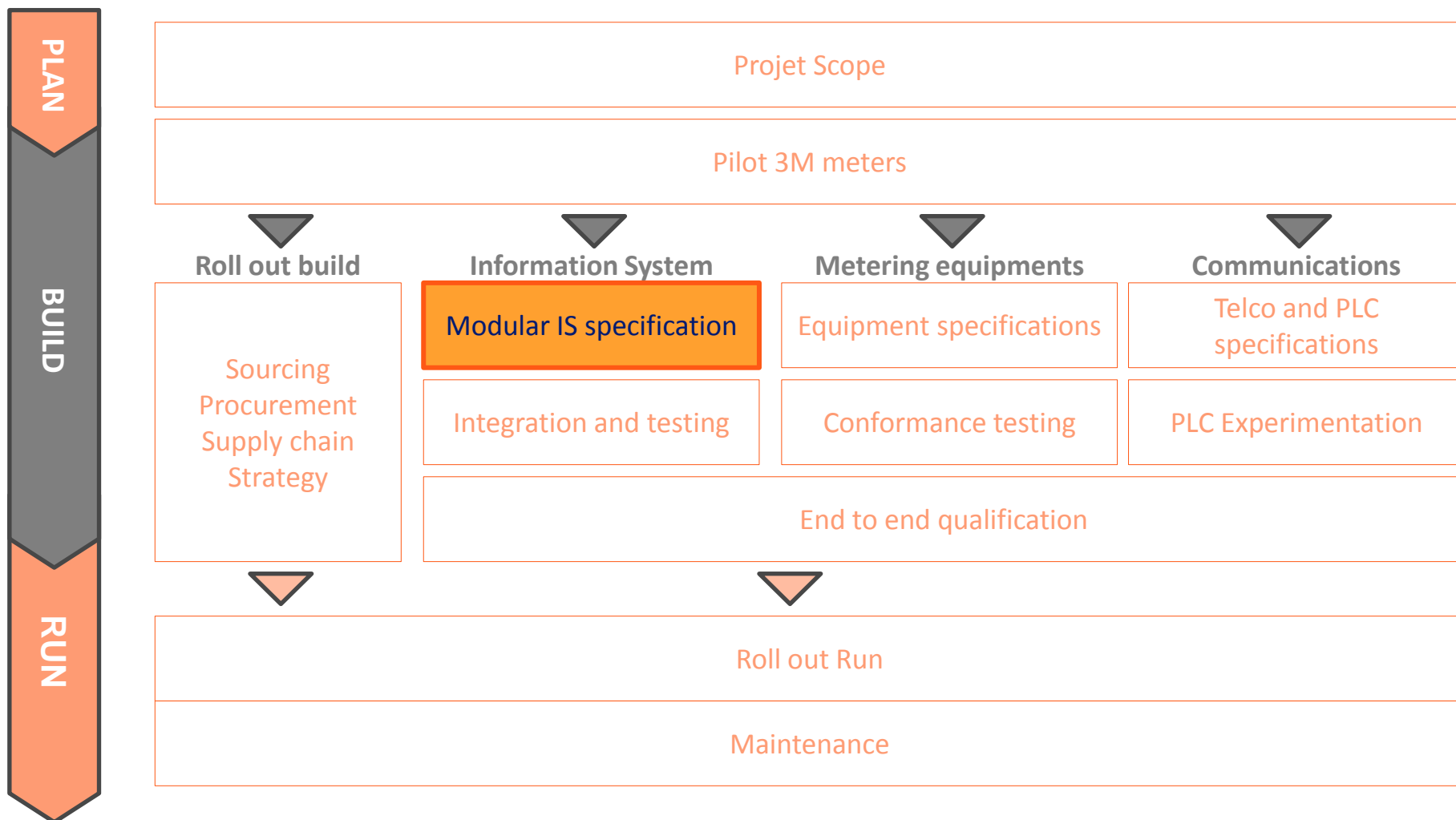
The European Directive in favor of the development of smart meters is transcribed into the energy transition French law. French representatives endorsed in May 2015, the deployment of smart meters Linky, for individuals and professionals, to enable them to manage their energy consumption



4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

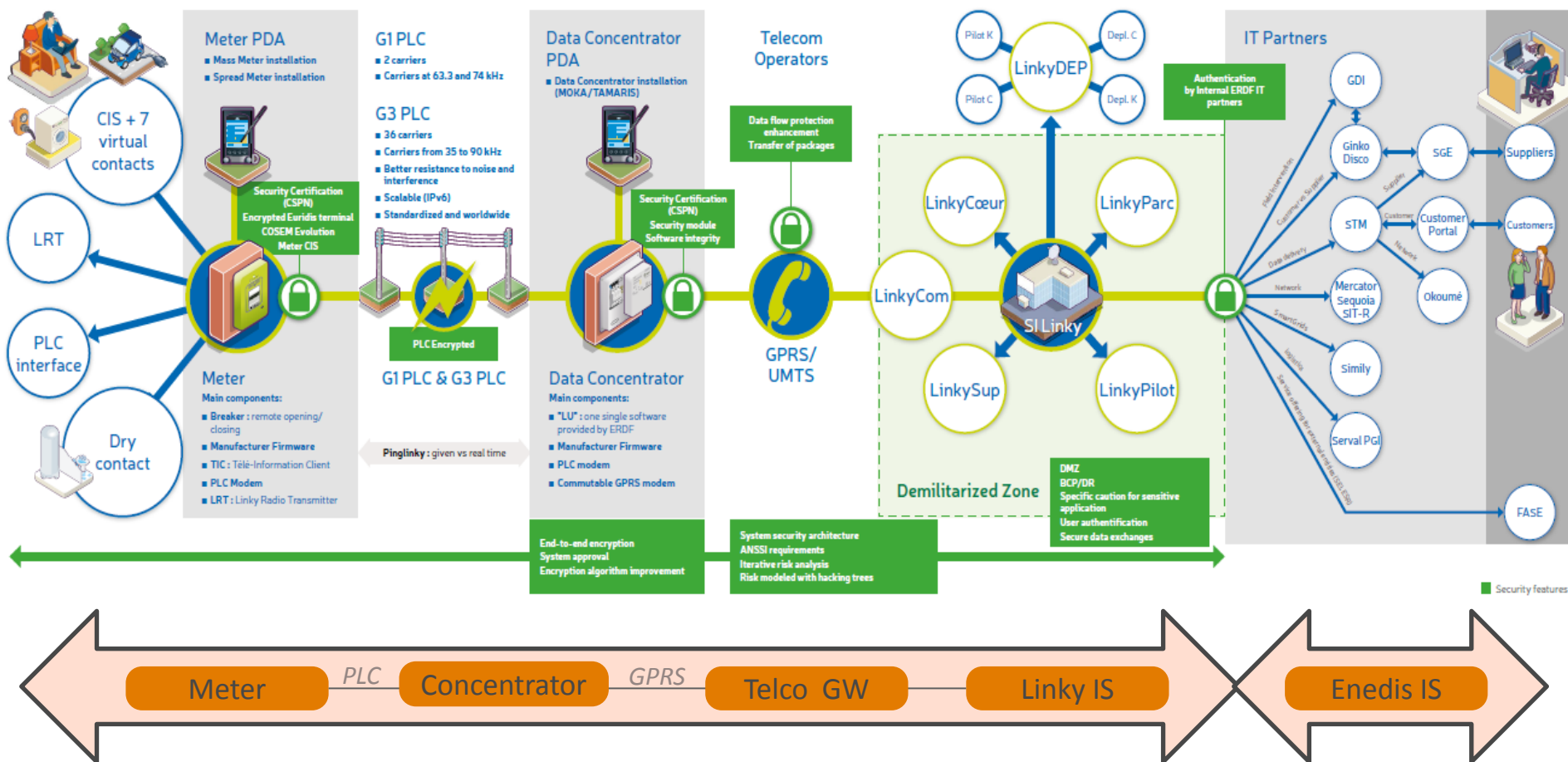
### BUILD PHASE MAP



# FOCUS ON LINKY EXPERIENCE IN FRANCE

## BUILD PHASE MAP – OVERVIEW OF THE LINKY SYSTEM

### The Linky System



4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

## BUILD PHASE MAP – SECURITY IMPLEMENTATION

Maintenance/Installation

System Monitoring Team

LinkyCom  
BCP/DRP

ITPartners  
X509 Strong  
authentication

**Meter**

- CSPN certification
- Local access enforcement
- COSEM evolutions
- One way Customer Interface
- Review of installation process

**DCU**

- CSPN certification
- CC EAL4+ Secure Element
- Software integrity checking

Telecom  
Operators  
(GPRS / UMTS)

- Activation of encryption on the PLC LAN

- Data flow protection
- Packages transfer

**Linky Security zone**

- BCP/DRP
- Linky SIEM
- Users two way strong authentication
- I/O Data flow protection

- End-to-end encryption
- ANSSI System endorsement
- Encryption algorithms improvement

- IT Security Management
- ANSSI Requirements
- Iterative EBIOS risk analysis
- Attack trees risk modeling

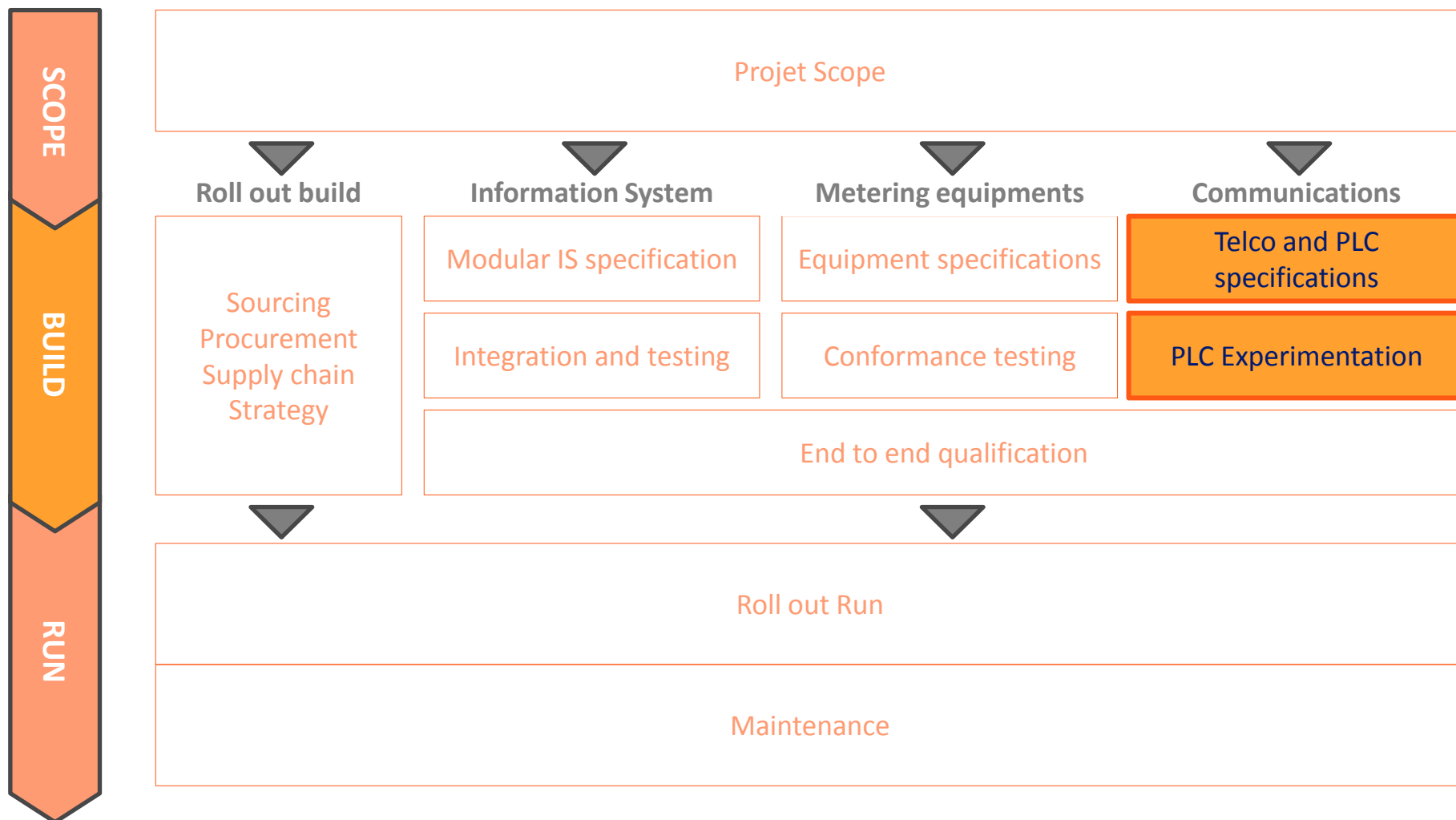




4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### BUILD PHASE MAP



## 4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### BUILD PHASE MAP – G3 PCL REQUIREMENTS

Back to 2007 a tender was launched to define a new PLC protocol which resulted in G3-PLC, with the requirements below

To be able to communicate in a reliable manner in a rough environment



- Forward error connection
- G3 PLC adapted to noisy environments (robust mode @ -1dB SNR)
- SNR adaptation to propagation conditions

To be able to answer future needs



- IPv6 native
- Ability to download FW over the power line
- Ability to accommodate future applications

Can operate with clusters from 2 to 1500 nodes



- Forwarding Layer at level 2 or 3
- Mesh network

Multi-sourcing and open solutions



- Re-use whenever possible existing standards
- G3-PLC is an ITU standard served with a community of silicon and meter vendors (G3-PLC Alliance) which ensures better competitiveness

To communicate at high speed and securely



- Max data rate G3 (CENELEC A) 42.6 kbps
- Max data rate G3 (FCC) 300 kbps
- Authentication (symmetric shared key)
- MAC frames Cipherring

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### BUILD PHASE MAP – G3 CPL ALLIANCE

- Power line communication carries data on a conductor that is also used simultaneously for electric power transmission or distribution. G3 PLC is high-speed, highly-reliable, long-range communication and can function in harsh, noisy environment
- G3-PLC Alliance, sponsored by Enedis, is promoting G3-PLC technology in smart grid applications.

#### Main objectives of the Alliance

- Support G3-PLC in **internationally recognized standards** bodies to achieve the rapid adoption of G3-PLC specification worldwide
- Develop a framework for **equipment testing** to facilitate **interoperability** among G3-PLC adopters
- Educate the market and **promote the value, benefits** and applications of G3-PLC

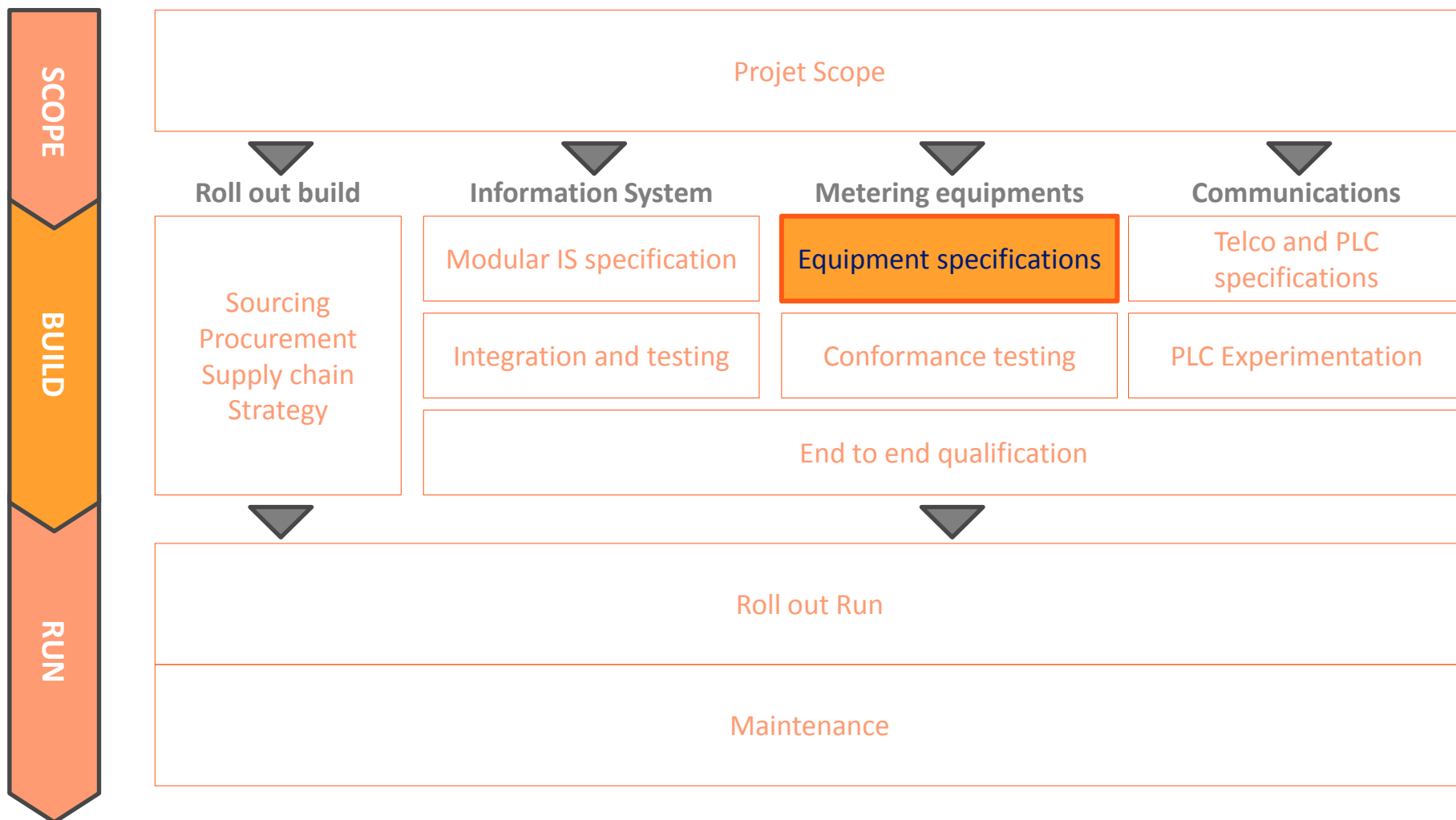
- 12 executive members (founding members)
- More than 50 active or Participating members
- Members have regular meetings and working groups



4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

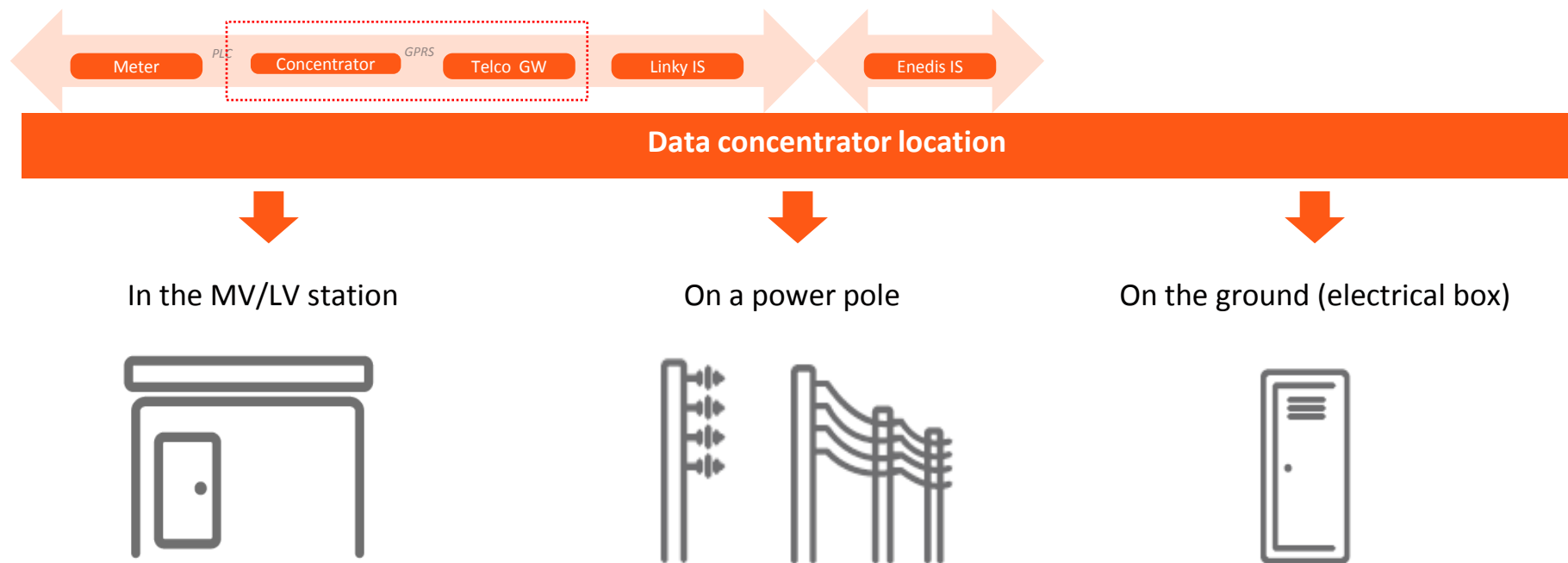
### BUILD PHASE MAP



## 4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

## BUILD PHASE MAP – DSU LOCATION AND CONNECTION



### Data concentrator power connection

- It is always connected to the three phase grid
- It is connected between the transformer and the LV panel , or downstream

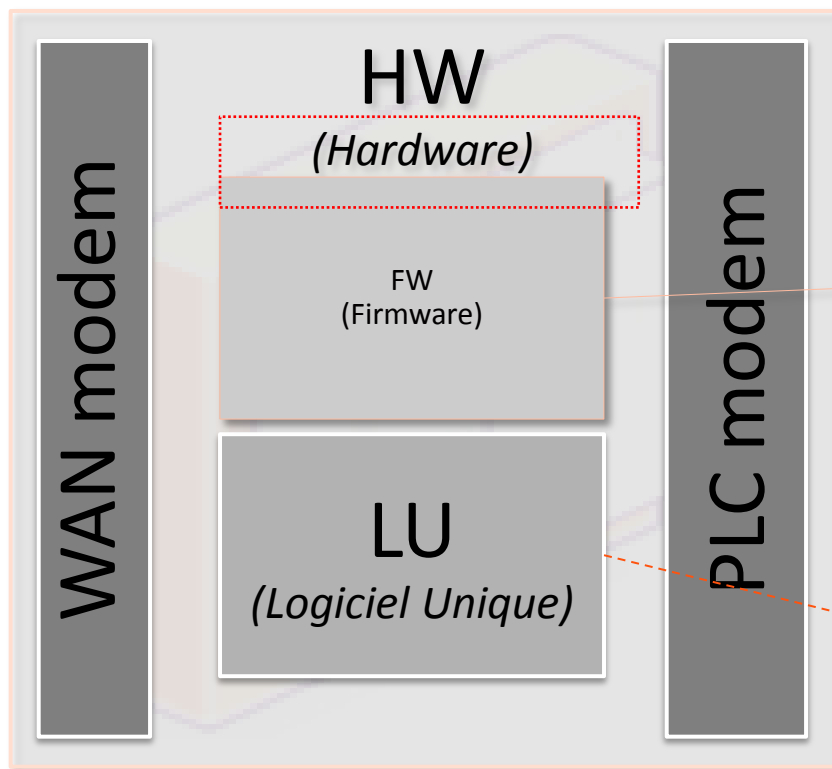
### Data concentrator electrical features

- Temperature operating range must be extended
- Immunity to radiated and conducted disturbances
- Electric isolation of communications components

## 4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

## BUILD PHASE MAP – DCU ARCHITECTURE



### Concentrator FW

The software is provided by the manufacturer and is the low level software on which the LU can operate  
It manages what is related to the equipment (drivers), but not the business functions. It must be stable

### LU (Logiciel unique)

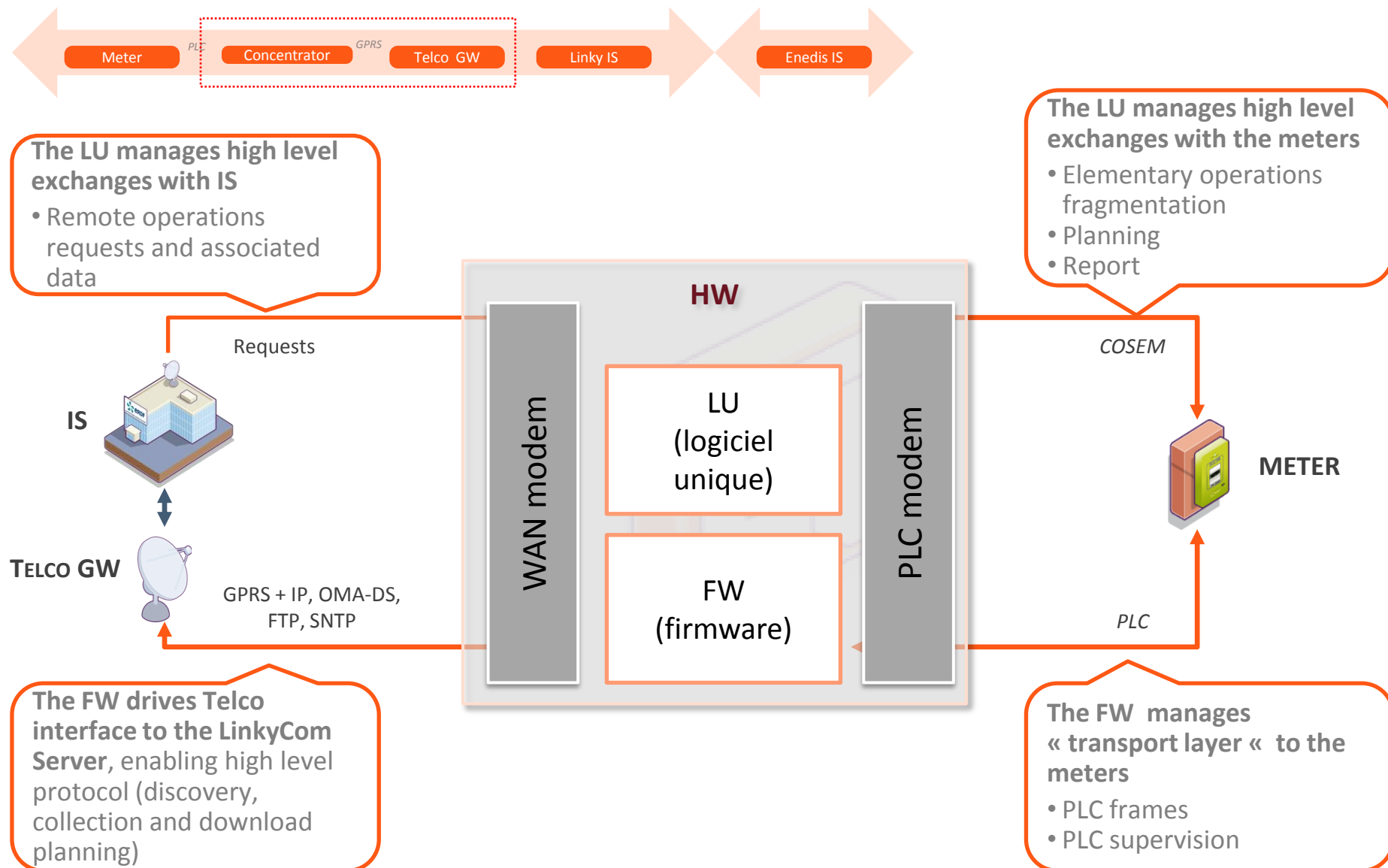
The software is provided by Enedis  
It manages :

- functions that are not related to the equipment
- business needs, which might change frequently

4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

## BUILD PHASE MAP – DCU ARCHITECTURE



## 4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

## BUILD PHASE MAP- METER REQUIREMENTS



- The Smart meter is based on its predecessor platform (Electronic meter), and holds in the same volume
- It implements **5 new major features**, designed to met the needs



Electronic Meter

- +  1 PLC modem
- +  2 Clock
- +  3 Firmware
- +  4 Breaker
- +  5 Security



Linky



## 4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

## BUILD PHASE MAP- METER REQUIREMENTS



### Customer interface enables energy demand management

#### ■ Main informations sent through the interface (freq 2s)

##### ■ Supplier contract

- rate plan
- virtual contacts positions
- peak / off peak informations

##### ■ Usage

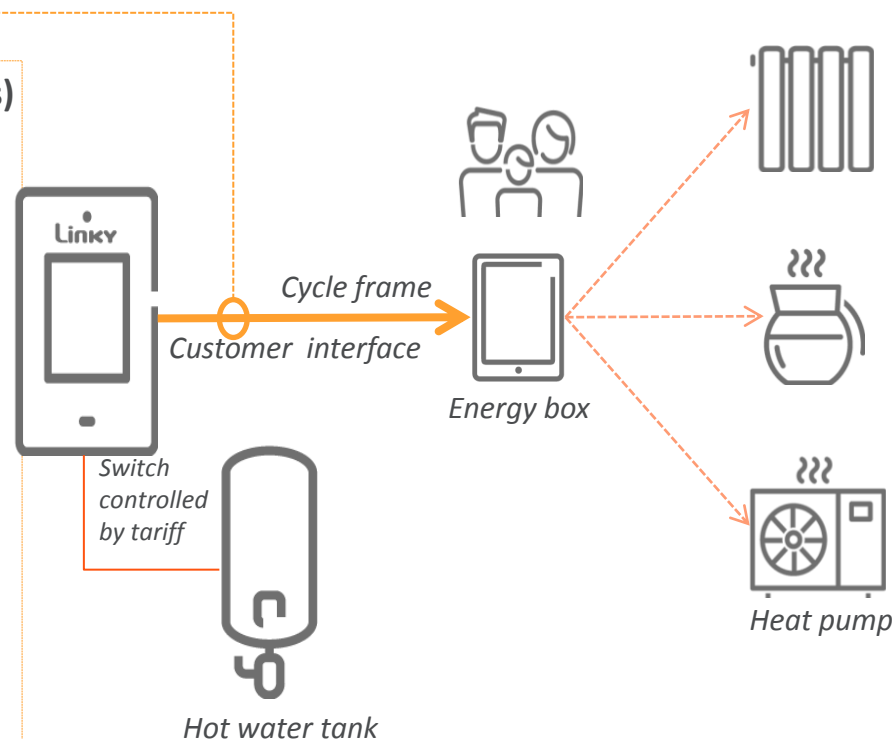
- 10 energy registers
- max current / max daily power
- max power reach alarm
- producer and consumer load curve

##### ■ Other

- meter logbooks (breaker, cover, quality)

#### ■ Medium ■ meter status and errors registers

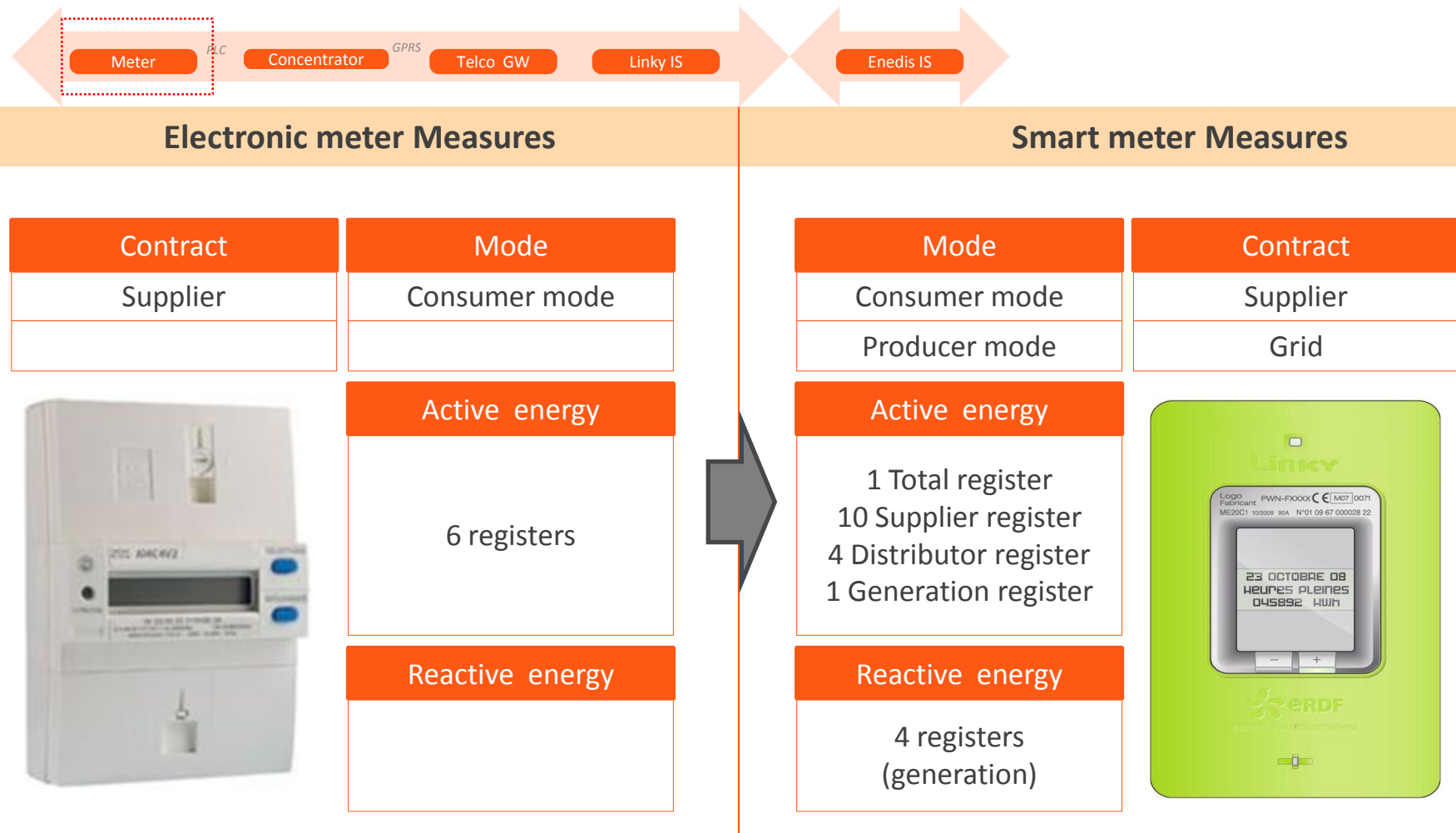
- Wireline + radio



## 4.

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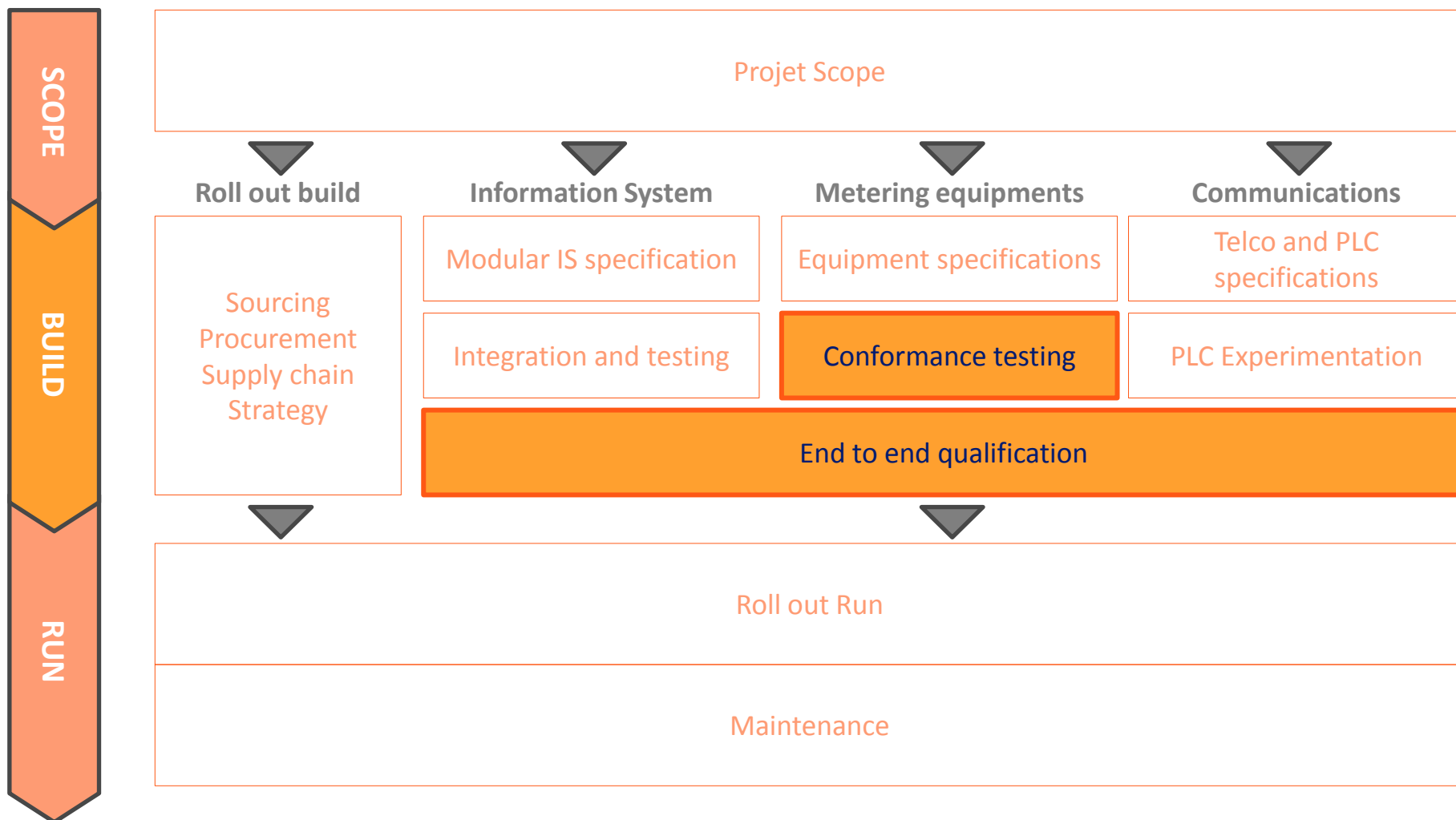
## BUILD PHASE MAP- METER REQUIREMENTS



4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### BUILD PHASE



## FOCUS ON LINKY EXPERIENCE IN FRANCE

### BUILD PHASE MAP-QUALIFICATION OF METERING EQUIPMENTS

The turnkey approach about lead to expand the role of metering product management

Strengthened activities

#### Specifications

- Add **quality requirements** to the specifications
- **Performance note** in the context of the meters environment
- **Critical components identification**

#### Conception / Development

- **Certification requirements** (security, legal metrology, ...)
- **Audits and Factory Acceptance Tests**
- Vendors internal tests results

#### Pilot series qualification

- **Qualification in laboratory environment** (Enedis + external partners)
- **Pilot series production line validation and qualification**
- **Integrated acceptance tests** and performance tests **in network environment**

#### Production series

- **Acceptance tests of production series products**
- Batch control of critical components
- Stronger requirements on maximum failure rates

#### Maintenance

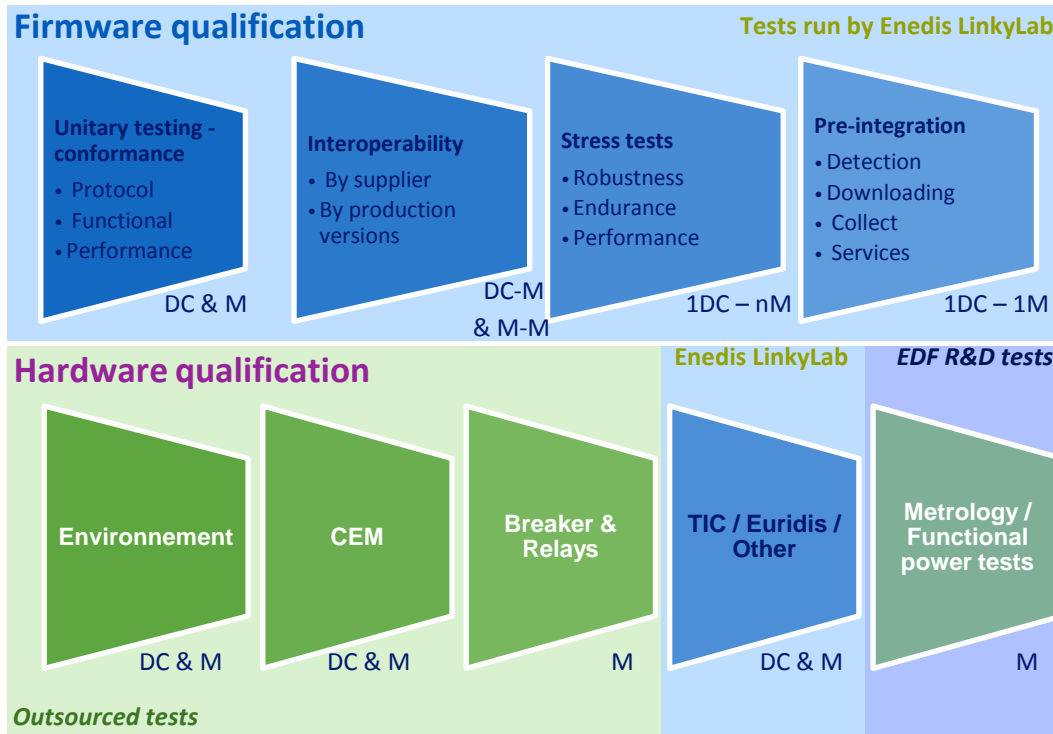
- **Maintenance support** elaboration
- **Vendors commitments verification**
- **End to end supply chain setup**

## 4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

## BUILD PHASE MAP- METERING TESTS

In addition to the suppliers' tests, **FW** and **external interfaces tests** are run or steered by Enedis on prototypes and pilot series. **HW tests** are run by EDF R&D and external laboratories



Meters : 2 500 FW tests  
DC : 1500 FW tests

DC : 45 HW tests  
Meters : 93 HW tests

DC = Data Concentrator | M = meter | FW = Firmware | HW = Hardware

4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### BUILD PHASE MAP- LINKY LAB

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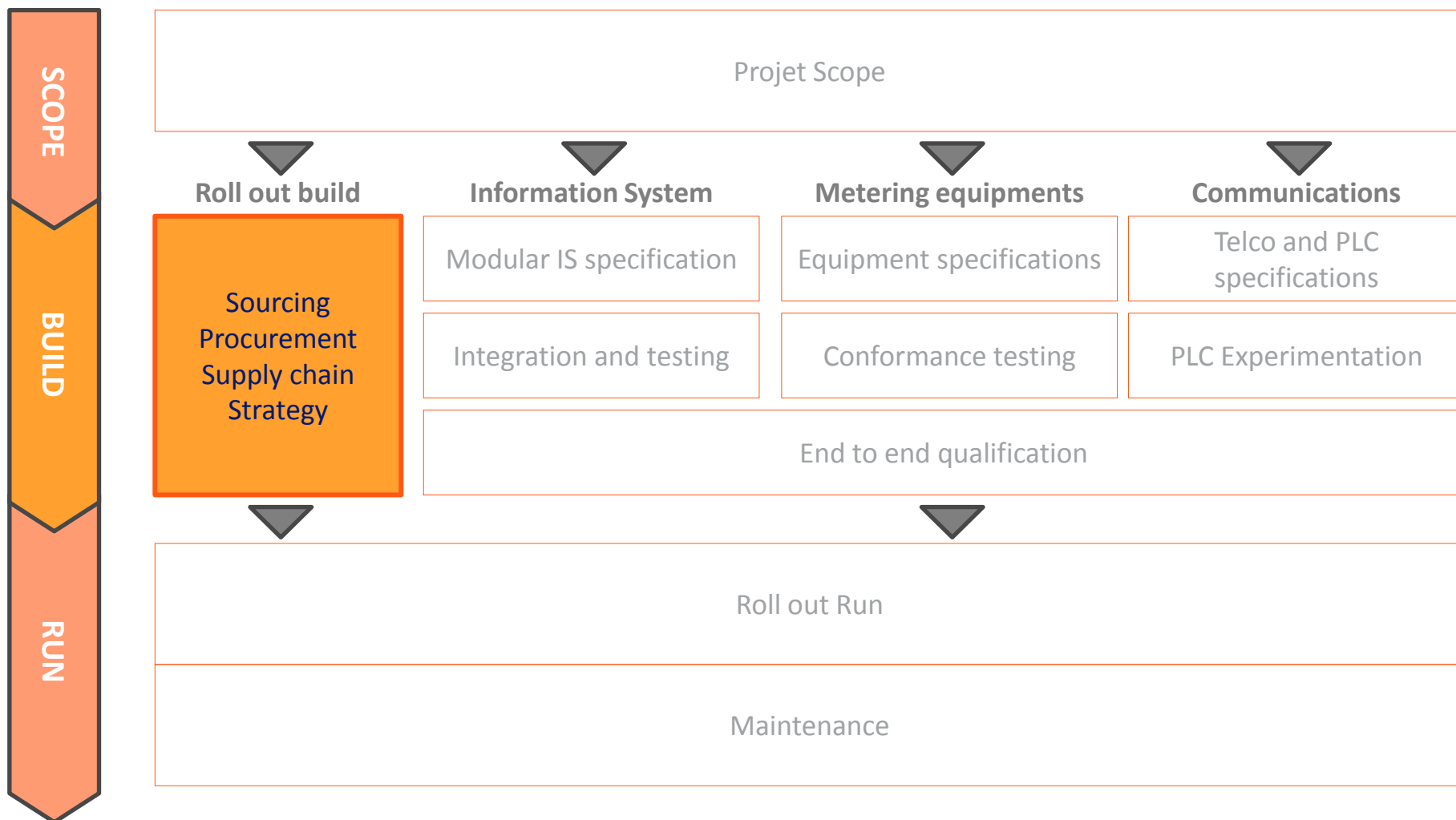


**LinkyLab - The Industrial Testing Laboratory for Linky Equipment**

4.

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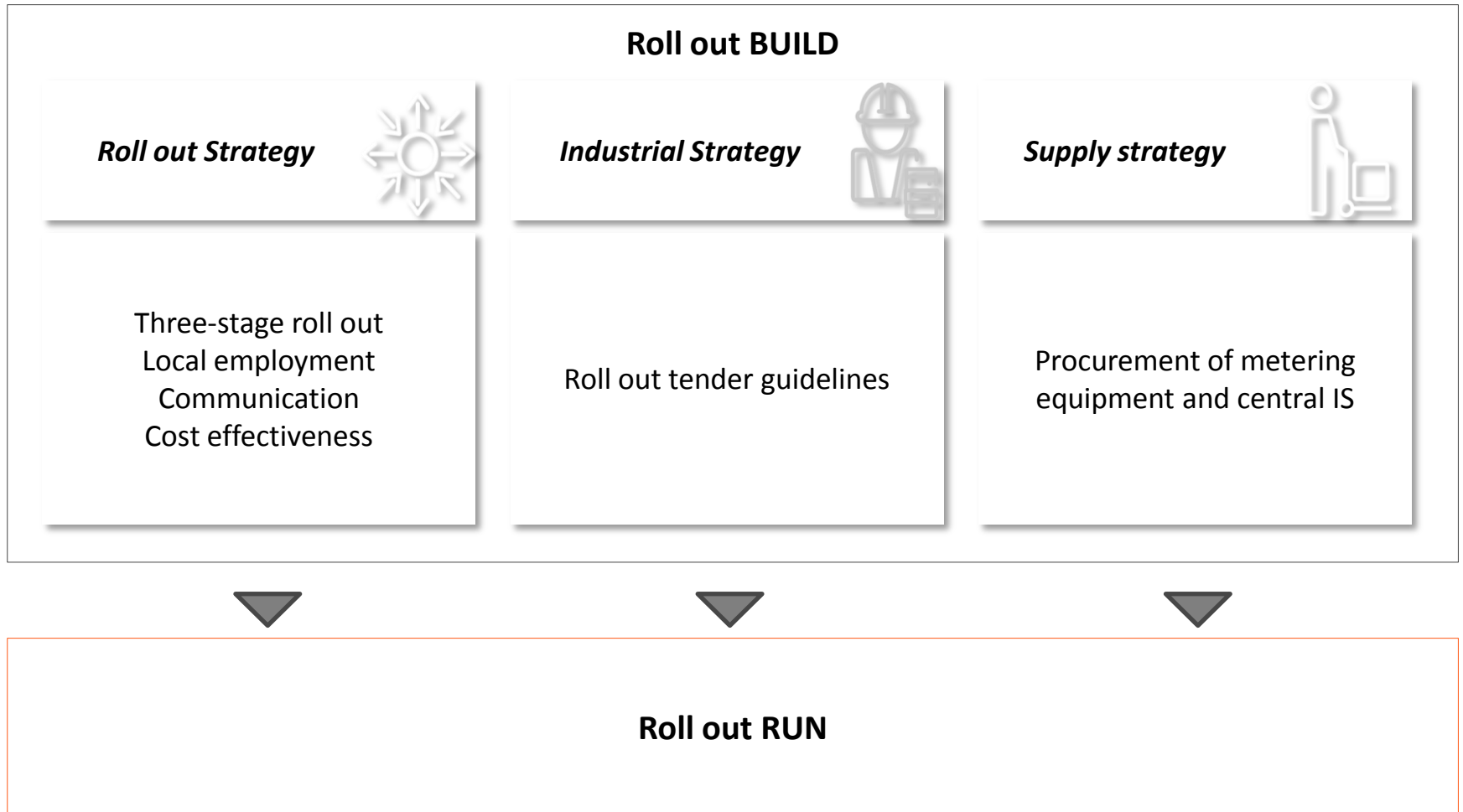
### BUILD PHASE MAP



4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### BUILD PHASE MAP – ROLL OUT BUILD OVERVIEW





## FOCUS ON LINKY EXPERIENCE IN FRANCE



### BUILD PHASE MAP – STRATEGY FOR ROLL OUT SERVICES PROCUREMENT

Major issues of the industrial strategy are : **selecting as much reliable partners in the long run as possible** to mitigate risks and foster competition as well as **take into account the whole value chain** (vendors, subcontractors, Enedis, customers)

#### *Guidelines for Linky roll out bids procurement*

- ▶ Favor the use of multiple roll out contractors vs one big market player
- ▶ Long term roll out contracts for predictability and cost optimization
- ▶ Steady volumes throughout the roll out phase  
Yet production flexibility clause to enable changing rates of roll out

#### *Implementation*

- ▶  Completed = first package of workforce contract (10M) : European Notices of tenders for the procurement of roll out delivery (2014/07) and contract closing (2015/06)
- ▶  Ongoing = second package

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### BUILD PHASE MAP – STRATEGY FOR SUPPLY MANAGEMENT

Supply strategy aims at **securing the execution of the industrial strategy and the supply of metering equipments**.  
It is driven mainly by the **high volumes** to be met

#### *Guidelines for Linky metering equipment supply :*

- ▶ **Market opened to new vendors to cope with high volumes**
- ▶ **Ensure product quality**
  - Only qualified vendors can compete in the RFP process
  - Qualification process for early failures prevention
- ▶ **Control the supply to DSO and ROS (\*) and ensure equipment tracking**
- ▶ **Reduce the risk of default**
  - At least 2 awardees for a given product
  - Monthly production capacity required for each vendor
  - Contractual security stocks
  - DSO security stock

## 4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

## BUILD PHASE MAP – ROLL OUT STRATEGY

The « leopard » roll out pattern was a consensus between every stakeholder. It enables **roll out in all regions at the same time**, it is designed to **optimize operational costs**, and **build upon sustainable resources of local employment market**



### Cost effective

Roll out first areas where intervention costs are high  
Without disrupting billing cycle

### Local Employment

Enedis can not withstand volumes on its own  
Roll out outsourcing also for social reasons

### Public relationships

Concession agreement renewal  
Rollout outlook to local authorities  
Regulatory incentives

### Three stages roll out

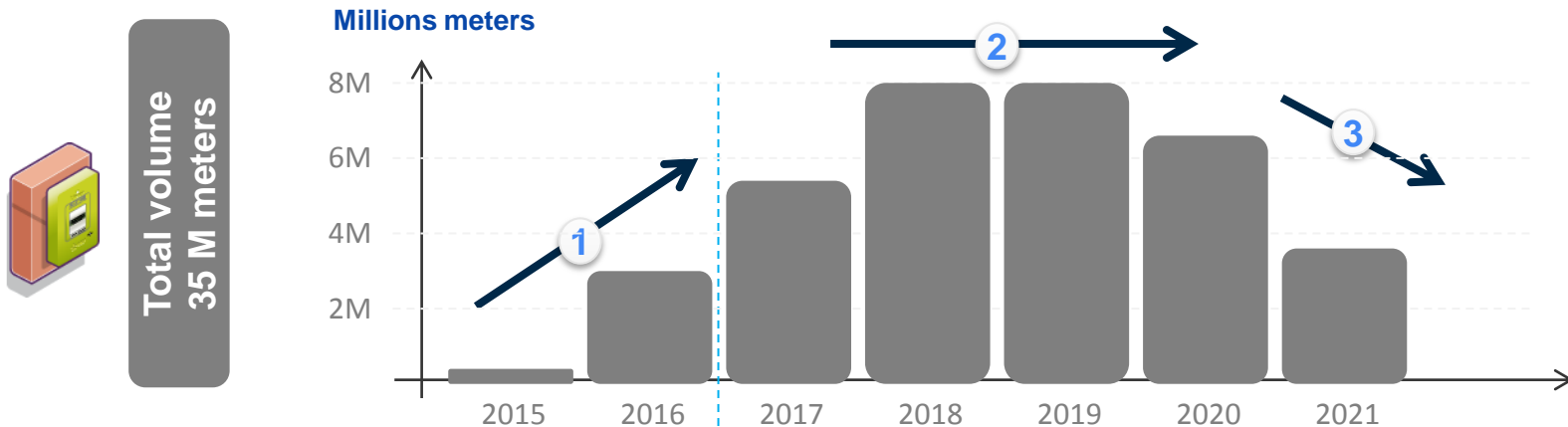
Secure supply

## 4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### BUILD PHASE MAP – THREE STAGES NATIONAL ROLL OUT

National Roll out is a **three steps process** aiming at ensuring controlled delivery of 35M meters

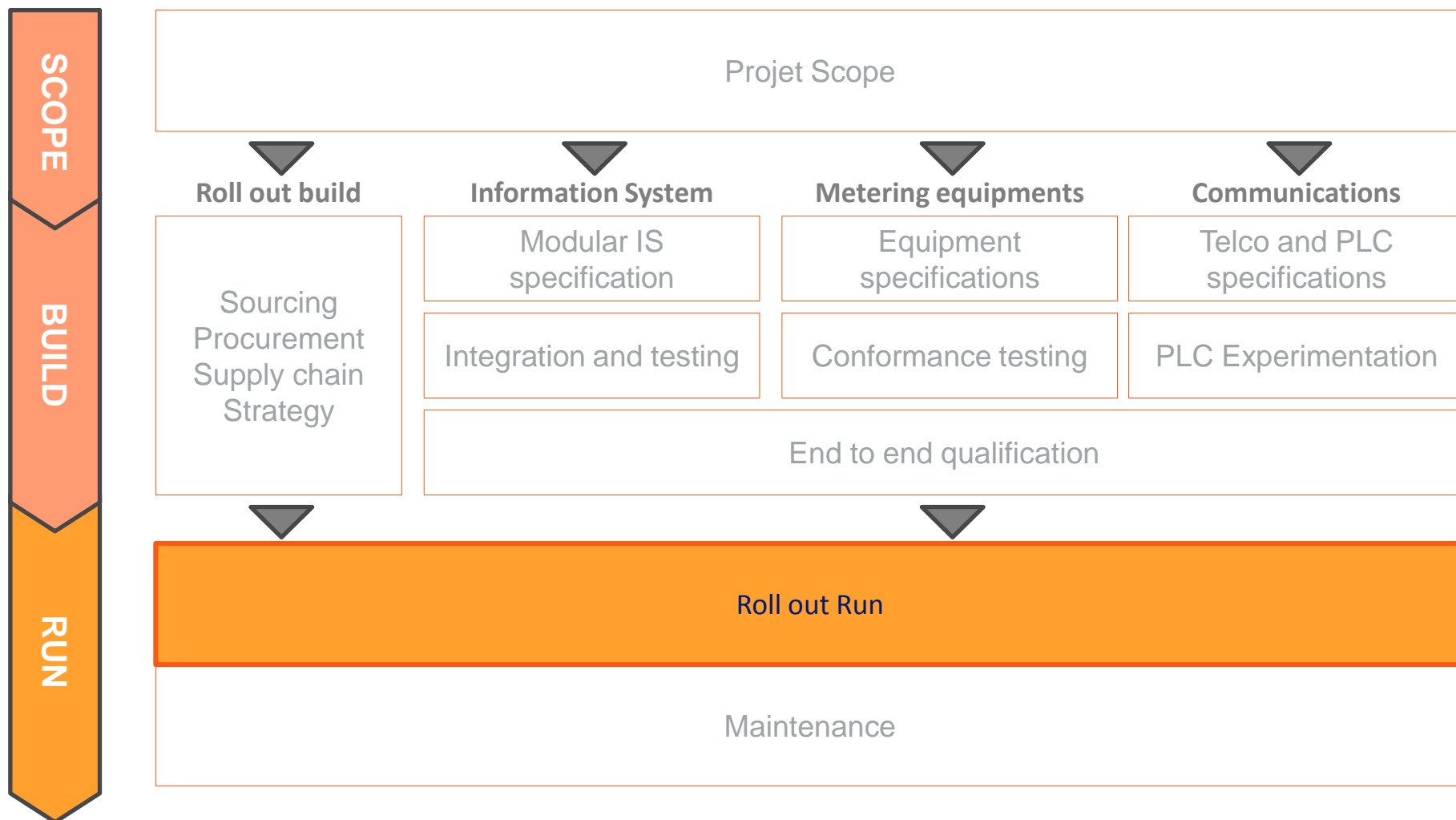


- Step 1 = Progressive ramp-up** during the first two years in order to accommodate new vendors and tune manufacturing processes
- Step 2 = Roll out is at full development** during almost three years, **providing regular volumes** as a foundation **of predictability** for roll out activities through long term contracts
- Step 3 = Gradual reduction of volumes** in order to control smooth stop of roll out activities, to prepare the transition to the exploitation phase (maintenance)

4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### RUN PHASE MAP



## 4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

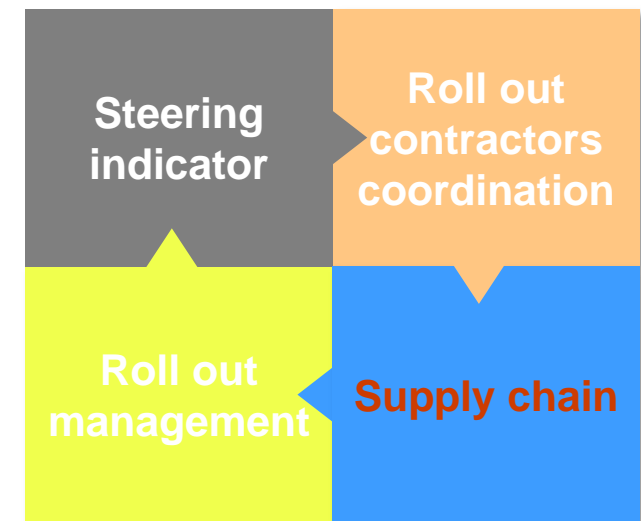
### RUN PHASE MAP – STEERING ORGANIZATION

The roll out of meters is managed by regional units and must respect **precise objectives in terms of quality, cost and delivery**. A specific organisation is set in order to **control compliance to the objectives and mitigate roll out risks**

#### Main objectives of the national steering

- ▶ Assess risks at national level
- ▶ Ensure global coherence in terms of contract application
- ▶ Secure the supply chain from the manufacturing plant to the roll out contractors or Enedis desks
- ▶ Control financial impact of stocks
- ▶ Enable regional units deployment operations

#### 4 missions



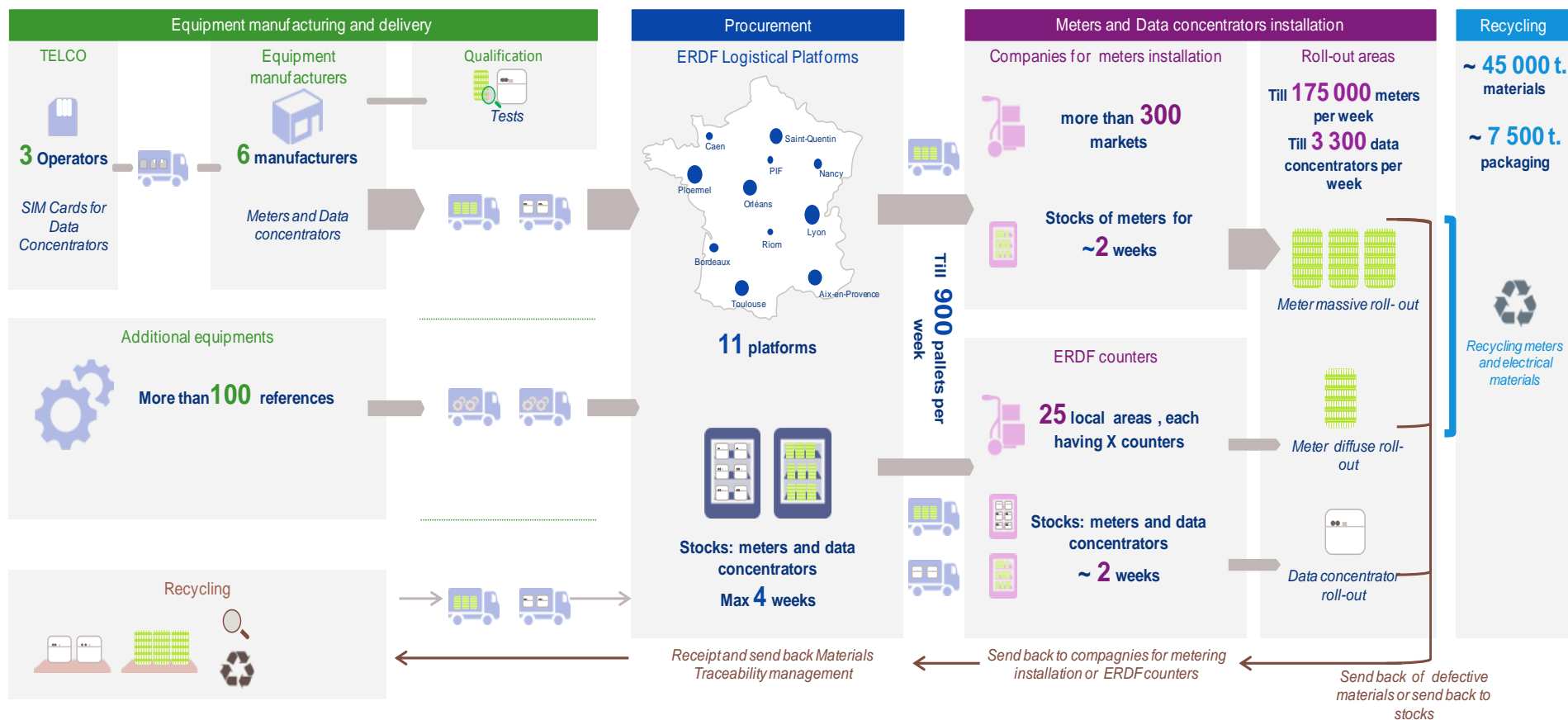
#### 1 control tower = the COD (Centre opérationnel de déploiement)

- |                              |  |
|------------------------------|--|
| <b>Roll out coordinators</b> | ▶ Control objectives compliance, support to regional units |
| <b>Roll out analysts</b>     | ▶ Ad hoc or recurring analyses + forecasts                 |

4.

# FOCUS ON LINKY EXPERIENCE IN FRANCE

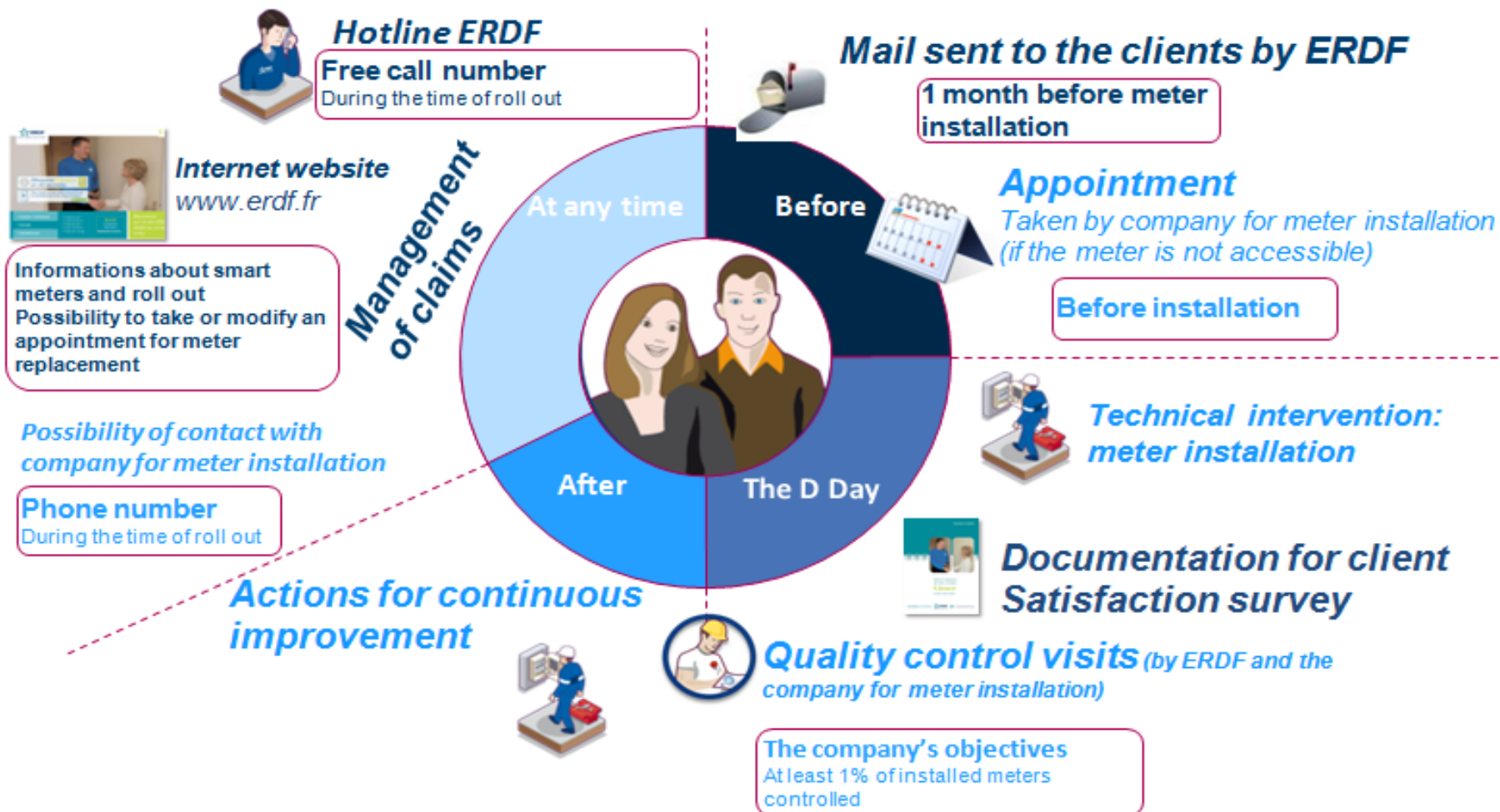
## RUN PHASE MAP – SUPPLY CHAIN FIGURES



4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### RUN PHASE MAP – CUSTOMER CARE





4.

## FOCUS ON LINKY EXPERIENCE IN FRANCE

### RUN PHASE – ROLL OUT

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**The roll-out of the Linky Smart Meter**

# MEETING HEP EDF IN

## TENTATIVE AGENDA

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EDF International Networks | 03/2016 | 50

**1 HEP issues and ambition on smart-metering**

**2 Why EDF International Networks ?**

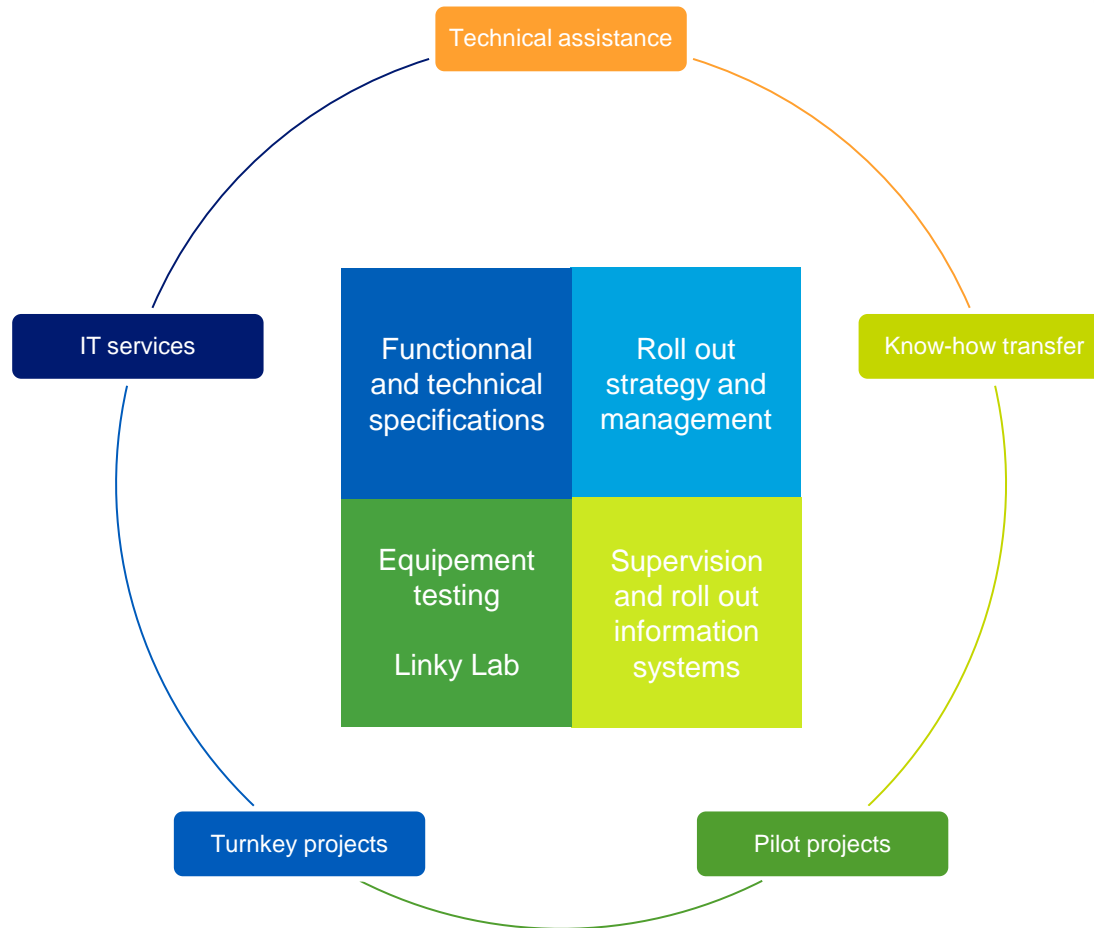
**3 Our expertise on Smart technologies**

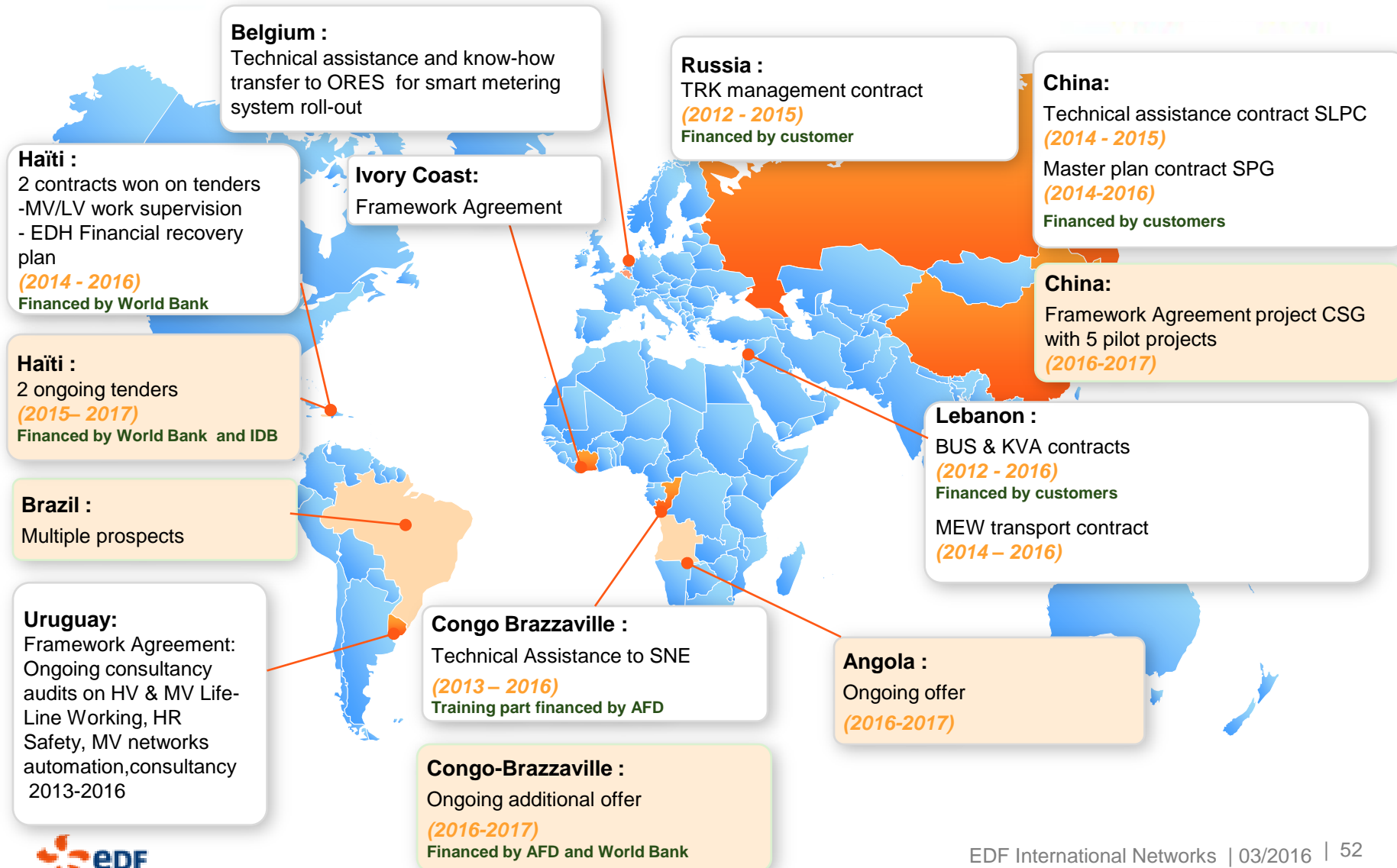
**4 Focus on Linky experience in France**

**5 Highlight on some EDF IN references**

**6 Exchanges on potential collaboration**

# OUR OFFER ALONG THE VALUE CHAIN





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